



CITATION FOR MDM KAY KUOK OUTSTANDING SERVICE AWARD

It is truly a privilege for National University of Singapore (NUS) to have had Madam Kay Kuok's unstinting and steadfast support over the past decade. Kay was first appointed a member of the NUS Board of Trustees in 2008. In her 12 years as BOT member, she has served the University with tireless dedication and made immense contributions. Kay provided astute leadership and vision in charting the University's strategic goals in education and research, in addition to ably discharging the Board's fiduciary duties.

Kay's commendable commitment to her role saw her serve on many board committees. She was a member of the Executive Committee, Remuneration Committee, Development Committee, Campus Planning & Development Committee, as well as the Nominating Committee, which she chaired from 2017 until the end of her term as BOT member.

In 2019, Kay readily agreed to chair the review committee on sexual misconduct. She demonstrated sensitivity and empathy in her handling of the review. Following her engagement of all stakeholders, swift and crucial changes to strengthen NUS' disciplinary framework and victim support were implemented.

It was during her tenure as BOT member that Kay became the founding Chair of the Yale-NUS College Governing Board in 2011. She played an instrumental role in overseeing the establishment of Yale-NUS as Singapore's first liberal arts and

sciences college. Under her able leadership and guidance, Yale-NUS emerged as an innovative model of undergraduate education in Singapore and Asia.

A firm believer in the value of a broad-based, inter-disciplinary education, Kay has invested considerable time and energy in many aspects of College affairs, from curriculum development and faculty hiring, to finances and infrastructure. She would spend time meeting faculty, staff and students to discuss the progress of residential and experiential programmes; these are educational initiatives that are close to her heart. She is a very caring leader - the well-being of the College community – faculty, staff and students – is always foremost in her priorities.

Kay has demonstrated an unwavering dedication to education, to the University and to our students. She has given generously of her time and resources, and NUS has benefited immensely from her commitment and leadership. It is therefore a great honour for us to recognise Madam Kay Kuok's outstanding accomplishments and contributions to NUS with the National University of Singapore's Outstanding Service Award.