

# **NATIONAL UNIVERSITY OF SINGAPORE**

# **GLOBAL STRATEGY**

A five year plan

Office of the Vice President (University  
and Global Relations)

Global Relations Office

NATIONAL UNIVERSITY OF SINGAPORE  
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# NUS - A GREAT GLOBAL UNIVERSITY

NUS has grown from strength to strength, and is now a top-ranked research and entrepreneurship-focused, global university. The University has achieved this stature, due in part to its strong focus on internationalisation, which has resulted in several innovations in global education. These include the NUS Overseas Colleges, Yale-NUS College, Study Trips for Engagement and EnRichment (STEER) and one of the largest Student Exchange Programmes (SEP) in any university today.

The vision of NUS is to be a leading global university shaping the future. NUS aspires to be a vital community of academics, researchers, staff, students and alumni working together in a spirit of innovation and enterprise for a better world. Our singular focus on talent will be the cornerstone of a truly great university that is dedicated to quality education, influential research and visionary enterprise, in service of country and society.

**THE NUS GLOBAL STRATEGY SEEKS TO POSITION NUS AT THE FOREFRONT OF GLOBAL EDUCATION AND GLOBAL ENGAGEMENT, TO NURTURE FUTURE-READY GRADUATES AND BUILD STRONGER CONNECTIONS ACROSS DIFFERENT TALENT COMMUNITIES.**



# THE NUS GLOBAL STRATEGY

1

*Creating global experiences for all*

2

*Leading the way in innovation and growth for Southeast Asia*

3

*Developing intellectual leadership in global education*

4

*Strategic engagement with university consortia and alliances*

5

*Establishing NUS as a node where global talents meet*



# 1. CREATING GLOBAL EXPERIENCES FOR ALL

## NUS aims to enable all students to have a global experience

NUS aims to achieve maximum possible student participation in Study Abroad Programmes (SAP) for every student cohort.

There is evidence that a study abroad experience develops interpersonal skills, trans-national competencies and cultural intelligence, as well as improves employment prospects and outcomes.

A study abroad experience will become an integral part of the undergraduate experience. Students may choose from an experiential entrepreneurship programme – the NUS Overseas College, Student Exchange Programme, short-term summer/winter programmes or overseas internships.



*We believe that all students should benefit from a global experience during their time in NUS.*

*NUS is committed to provide opportunities and support to encourage our students to take part in at least one overseas experience.*

*NUS aims to achieve maximum possible student participation in Study Abroad Programmes (SAP) by each student cohort.*

## 2. LEADING THE WAY IN INNOVATION AND GROWTH FOR THE REGION

**NUS will develop more capability building programmes in Southeast Asia, and establish the University as an innovation and enterprise hub in the region**

NUS will do its part to grow and nurture regional talent, thereby creating a network of talented communities in Southeast Asia (SEA). It seeks to serve as a hub for innovation and enterprise, thereby enabling the growth of SEA.

NUS will engage universities in SEA to work towards excellence in education, research and innovation. We will continue to be actively involved in the ASEAN University Network Quality Assurance (AUN-QA) network, lead the Programme for Leadership in University Management (PLUM), as well as other capability-building programmes for university leaders in Asia. These efforts will help elevate the standards of universities in Asia, as well as enable NUS to serve as a provider of thought leadership in higher education.

NUS will also develop new programmes in partnership with top universities in the SEA region, by leveraging on NUS' experience and networks.

With the aim of building a wider innovation and entrepreneurship (I&E) eco-system in Southeast Asia, NUS will strengthen relations with partner universities to train relevant staff in I&E; increase the intake of students from Asian universities into NUS' Summer Programme on Entrepreneurship; expand the NUS Overseas College (NOC) Southeast Asia; and grow the BLOCK71 network in SEA.

**>190**

**SEA university leaders who have participated in PLUM to-date**

**>300**

**Undergraduate scholars from SEA universities who have spent a semester in NUS**

**3**

**BLOCK71s established in Indonesia**

# 3. DEVELOPING INTELLECTUAL LEADERSHIP IN GLOBAL EDUCATION

## **NUS will develop expertise in data-driven, evidence based studies on the impact of study abroad programmes (SAP)**

Not only is it desirable to have maximum participation in SAP by students in every cohort, it is also important that the study abroad experience achieves positive impact in the lives of our students.

NUS endeavours to extend the intellectual understanding on the impact and benefits of study abroad programmes through data-driven and evidence based studies.

NUS has undertaken an initial study to analyse the impact of NUS' study abroad programmes on student employment outcomes.

The University will actively explore a wide range of studies to examine the impact of SAP from various aspects, especially in soft skills and competencies required to thrive in the Fourth Industrial Revolution.

**Soft skills**  
**Critical Thinking**  
**Intercultural**  
**Competencies**  
**Emotional**  
**Intelligence**

*How does a study abroad programme impact on our students?*

*NUS will continue to tap on the University's research expertise to develop data-driven and evidence based studies on the impact and benefits of study abroad programmes.*

# 4. STRATEGIC ENGAGEMENT WITH UNIVERSITY CONSORTIA AND ALLIANCES

**NUS believes in achieving impactful partnerships with like-minded universities**

*Collaborations between like-minded universities in alliances promote exchange of ideas targeted at areas of strategic interest and leverage on the collective strengths of institutions, creating opportunities for teaching, learning and discovery.*

Over the years, NUS has established engagements with global networks of partner institutions in education and research. The University is an active member of several university consortia and alliances.

Collaborations between like-minded universities in alliances promote exchange of ideas targeted at areas of strategic interest and leverage on the collective strengths of institutions, creating opportunities for teaching, learning and discovery.

NUS will focus and strengthen its engagement with university consortia and alliances, through offering leadership in initiatives directed at generating mutually beneficial impact, and deepening faculty, staff and student involvement.



# 5. ESTABLISHING NUS AS A NODE WHERE GLOBAL TALENTS MEET

**NUS will continue to create new opportunities for global talents, leaders and administrators to meet**

NUS aims to be a vibrant node that brings together global talent, leaders and administrators, to meet, network and create new partnerships.

NUS has organised several globally-recognised international conferences – the Asia-Pacific Association of International Education (APAIE) 2018 Conference and Exhibition, the Times Higher Education (THE) World Academic Summit 2018, and the Singapore Researchers Global Summit 2019, to name a few.

Moving ahead, NUS will identify and host impactful international education, research, entrepreneurship, network/alliance conferences and meetings, creating meaningful platforms for great minds to come together.

## APAIE 2018 Conference and Exhibition (25 to 29 March 2018)



A record number of delegates — 2,200 from 58 countries — attended APAIE 2018. Led by NUS, and co-hosted with three other Singapore universities, the four-day conference brought together professionals in higher education from around the world to discuss and share ideas on the theme “The Impact of the Fourth Industrial Revolution on Higher Education in the Asia Pacific”.

## Singapore Researchers Global Summit (6 to 7 August 2019)



Some 300 Singaporean researchers, postdoctoral fellows and PhD students, including those based overseas, converged at NUS for the Summit. The inaugural event provided a platform for participants with expertise across a wide range of disciplines to share experiences and perspectives as well as discuss the research landscape and opportunities in Singapore.



# VISION

**a leading global university shaping the future**

# MISSION

**to educate, inspire and transform**

# VALUES

**innovation, resilience, excellence, respect, integrity**



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