

**Temasek Foundation – National University of Singapore  
Programme for Leadership in University Management  
5-9 March 2012**

**DAILY SCHEDULE  
(Presidents' Group)**

**5 March 2012, Monday**

**Venue:** University Hall / NUS Business School / Duke-NUS Graduate Medical School

<b>Time</b>	<b>Session</b>	<b>Facilitator</b>
9:00 am – 10:30 am	<p><b><u>Dialogue 1</u></b> Opportunities and challenges facing Asian higher education</p> <p><b><u>Objective</u></b> This session serves to frame issues and set the tone for the Programme</p>	Prof Tan Chorh Chuan NUS President
10:30 am – 11:30 am	<b><i>Launch of TF-NUS Leadership Programme</i></b>	Prof Tan Chorh Chuan NUS President  Mr Benedict Cheong CEO, Temasek Foundation
11:30 am – 1:00 pm	<b>Lunch at Nexus</b>	
1:00 pm – 1:30 pm	<ul style="list-style-type: none"> <li>• Group photo-taking</li> <li>• Proceed to NUS Business School</li> </ul>	
1:30 pm – 3:00 pm	<p><b><u>Workshop 1</u></b> Vision: Where do we want to be in 10 years' time?</p> <p><b><u>Objective</u></b> Participants will be invited to re-visit their SWOT analysis in view of Dialogue 1, and consider possible modifications/ augmentations to the existing vision of their university.</p>	Prof Audrey Chia NUS Business School
3:00 pm – 4:00 pm	<p><b><u>Drive-by Campus Tour – NUS Kent Ridge Campus</u></b></p> <p>Proceed to NUS Outram Campus, Duke – NUS Graduate Medical School</p>	
4:00 pm – 5:30 pm	<p><b><u>Case Study 1 (on-site)</u></b> Duke-NUS Graduate Medical School</p> <p><b><u>Objective</u></b> This visit aims to relate the Duke-NUS partnership and showcase successes in research achievements and educational innovations.</p>	Prof Ranga Krishnan Dean, Duke – NUS GMS
7:00 pm – 9:00 pm	<p><b><u>Welcome Dinner</u></b> NUSS, Kent Ridge Guild House, The Scholar Hosted by Prof Tan Eng Chye, NUS Provost</p>	

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**6 March 2012, Tuesday**

**Venue:** NUS Business School, Level 5

<b>Time</b>	<b>Session</b>	<b>Facilitator</b>
9:00 am – 10:30 am	<p><b><u>Roundtable 1</u></b> Faculty: Appointment, development and retention</p> <p><b><u>Objective</u></b> Participating universities will share their practices and experiences, and discuss performance-based evaluation and the heightened global competition for talent.</p>	Prof Tan Eng Chye NUS Provost
10:30 am – 11:00 am	<b>Tea Break at Level 4, Room 5-7</b>	
11:00 am – 12:30 pm	<p><b><u>Roundtable 2</u></b> Faculty: Appointment, Development and retention</p> <p>Continuation from Roundtable 1</p>	Prof Tan Eng Chye NUS Provost
12:30 pm – 2:00 pm	<b>Lunch at Level 4, Room 4-2</b>	
2:00 pm – 4:00 pm	<p><b>Optional tours to NUS facilities:</b></p> <ul style="list-style-type: none"> <li>• T-Lab</li> <li>• CDTL – Centre for Development of Teaching and Learning</li> <li>• CIT – Centre for Instructional Technology</li> <li>• NUS Central Library</li> <li>• University Town</li> </ul>	

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**DAILY SCHEDULE  
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**7 March 2012, Wednesday**

**Venue:** Create Tower (University Town Plaza)

<b>Time</b>	<b>Session</b>	<b>Facilitator</b>
9:00 am – 10:30 am	<p><b><u>Roundtable 3</u></b> Internationalization strategies: How? Where? Why?</p> <p><b><u>Objective</u></b> Participating universities will share their internationalisation strategies, and discuss how internationalisation dovetails with their university's vision.</p>	Prof Lily Kong NUS Vice President
10:30 am – 12:30 am	<b>Tea Break at University Town Plaza's Balcony Level 2</b>	
11:00 am – 12:30 pm	<p><b><u>Theory 1</u></b> Research benchmarking – How do we stack up?</p> <p><b><u>Objective</u></b> Best practices in research benchmarking by leading universities will be discussed; the intricacies of research performance indicators in university rankings will be touched upon.</p>	Prof Barry Halliwell NUS Deputy President
12:30 pm – 2:00 pm	<b>Lunch at USP Residential College Dining Hall</b>	
2:00 pm – 3:00 pm	<p><b><u>Roundtable 4</u></b> Educational philosophy and curriculum reform</p> <p><b><u>Objective</u></b> Participating universities will share their thoughts and experiences, and discuss the kinds of graduates their society needs in the next 10-15 years</p>	Prof Tan Thiam Soon NUS Vice Provost
3:30 pm – 4:00 pm	<b>Tea Break at University Town Plaza's Balcony Level 2</b>	
4:00 pm – 5:30 pm	<p><b><u>Case Study 2 (on-site)</u></b> University Scholars Programme (USP) and Cinamon Colleague</p> <p><b><u>Objective</u></b> Some of the educational and student life innovations at USP and Cinnamon College will be showcased</p>	Prof John Richardson Director and Master, USP-Cinnamon College
6:30 pm – 9:00 pm	<p><b><u>Networking Dinner</u></b> NUSS, Kent Ridge Guild House – Café on the Ridge</p>	

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**DAILY SCHEDULE  
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**8 March 2012, Thursday**

**Venue:** *University Hall, Vista Level 7*

<b>Time</b>	<b>Session</b>	<b>Facilitator</b>
9:00 am – 10:30 am	<p><b><u>Dialogue 2</u></b> University governance</p> <p><b><u>Objective</u></b> This session will touch on issues of university governance. What is the right structure to ensure accountability and at the same time responsiveness to the fast pace of change?</p>	Prof Tan Chorh Chuan NUS President
10:30 am – 11:00 am	<b>Tea Break at Vista</b>	
11:00 am – 12:30 pm	<p><b><u>Theory 2</u></b> Communications and branding</p> <p><b><u>Objective</u></b> A good communications strategy is needed to bring the entire university towards the vision.</p>	Prof Prem Shamdasani NUS Business School
12:30 pm – 2:00 pm	<b>Lunch at NUSS, Kent Ridge Guild House (Function Room, Level 2)</b>	
2:00 pm Onwards	<b>Free and Easy</b>	

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**9 March 2012, Friday**

**Venue:** NUS Business School, Level 5

<b>Time</b>	<b>Session</b>	<b>Facilitator</b>
9:00 am – 10:30 am	<p><b><u>Workshop 2</u></b> Quality assurance framework – Are we on track to excellence?</p> <p><b><u>Objective</u></b> Participating universities will review QA framework needed to realise their vision.</p>	Prof Lai Choy Heng NUS Vice Provost
10:30 am – 11:00 am	<b>Tea Break at Level 5, Room 5-7</b>	
11:00 am – 12:30 pm	<p><b><u>Case Study 3</u></b> Universities as engines of economic growth – Entrepreneurship in academia</p> <p><b><u>Objective</u></b> Some of the key initiatives of NUS Enterprise will be discussed.</p>	Dr Lily Chan CEO, NUS Enterprise
12:30 pm – 2:00 pm	<b>Lunch at Level 4, Room 4-4 and 4-6</b>	
2:00 pm – 3:30 pm	<p><b><u>Workshop 3</u></b> Strategic planning I</p> <p><b><u>Objective</u></b> In this session and the next, participants will start the process of mapping out strategies to realise their university's vision; this process will continue after they return to their own universities. The 2 sessions also serve as a wrap-up for the entire Programme. Time will be given for break-out discussions.</p>	Prof Nitin Pangarkar NUS Business School
3:30 pm – 4:00 pm	<b>Tea Break at Level 5, Room 5-7</b>	
4:00 pm – 5:30 pm	<p><b><u>Workshop 4</u></b> Strategic planning II</p> <p>Continuation from Workshop III</p>	Prof Nitin Pangarkar NUS Business School
7:00 pm – 9:00 pm	<p><b><u>Closing Dinner</u></b> Four Seasons Hotel, Crescent Ballroom Hosted by Prof Tan Chorh Chuan, NUS President</p>	