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SGTI inches up to new high; Sats, Ascott Residence Trust lead the pack

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Singapore

THE Singapore Governance and Trans parency Index (SGTI) 2021 inched up for the year to a new high, as locally listed companies and trusts upheld their standards despite the ongoing Covid-19 pandemic.

The mean score in the general category was 68.7 points, up 0.8 point from 67.9 points in 2020.

For the real estate investment trust (Reit) and business trust category, the mean score rose to 85.0 points from 84.8 last year.

For the second year running, Sats emerged as the top performer in the general category with 128 points out of a maximum total of 143

Under the Reit and business trust category, Ascott Residence Trust, which ranked third last year, claimed the top spot, scoring 115.3 out of the maximum 143 points.

"This year's SGTI results reflect the corporate governance performance of listed companies since the onset of the pandemic. It is heartening that the momentum of progress has been maintained," said associate professor Lawrence Loh, who is also director of the Centre for Governance and Sustainability (CGS) at the NUS Business

"The key test now will be how these companies can persevere in their governance and sustainability ef-forts when the impending local and global operating conditions are expected to be even more challenging."

The annual SGTI assesses compan-ies on their corporate governance disclosures and practices, as well as the timeliness, accessibility and transi ency of their financial results an-nouncements.

It is jointly conducted by CPA Australia, NUS Business School's CGS and the Singapore Institute of Directors (SID). The Business Times is the strategic media partner

This year's study ranked 519 Singapore-listed companies in the general category, and 43 trusts in the Reit and

business trust category.
Under the general category, com panies are scored under a "BREAD" framework: board responsibilities, rights of shareholders, engagement of stakeholders, accountability and audit, as well as disclosure and trans



For the second year running, Sats emerged as the top performer in the general category with 128 points out of a maximum total of 143. BT FILE PHOTO

Companies are given a base score, with bonus points awarded for good practices and penalty points deduc ted for issues that point to poor gov-

Reits and business trusts are also scored against other trust-specific items in addition to the BREAD frame-

The study noted that mean scores in the general category have consist-ently been improving since 2011, "sig-nalling a general improvement and compliance of companies towards corporate governance disclosures".

Board diversity policy disclosures were made by 56.1 per cent of companies, up from 48.9 per cent in 2020. "This showed that companies valued the importance of diversity and inclusion in the workplace and had put in place policies to widen the range of skill sets and knowledge of their dir-

A larger proportion of companies also disclosed the attendance of key personnel at annual general meetings, which the study said promotes greater transparency of leadership for shareholders.

But while there were improve-

saw worse performance amid the pan-

Only 29.5 per cent of companies conducted media briefings or news conferences in 2021, down from 41.9 per cent in 2020. The study also noted a need for better opportunities for shareholders to ask questions at annual general meetings and to receive timely meeting notices.

Across the sections of the BREAD framework, company scores generally increased. The exception was in the domain of board responsibilities, which saw a slight decline.

According to Prof Loh, this could be due to various factors, including fewer disclosures of directorship and fewer board and audit committee meetings.

The Reit and business trust category, meanwhile, saw an increase in bonus points being given for good disclosure practices. An example noted was disclosure of information on the succession planning for board and senior management, with 30.2 per cent of trusts making such disclosures this year versus 6.7 per cent in

But there were also higher penalties for poor disclosure practices, such as discrepancies in corporate an ouncements. Max Loh, Singapore divisional pres

ident at CPA Australia, said: "With Singapore transitioning to an en-demic Covid-19 era, there will clearly be tough business challenges ahead even as companies continue to embrace innovation, transformation and sustainability."

He added that strong corporate

governance, long-term value and sus tainability initiatives should continue to be top priorities on the agenda of boards and senior management to help their organisations stay competitive and thrive in the new normal.

The study found that core aspects of sustainability have seen "good progress momentum". Even so, it noted that it is "essential to integrate sustainability in the sustainability is "essential to integrate sustainability". ability with corporate governance" at the company level. Boards, too, have

the company level, boards, too, have to take on stronger roles. Wong Su-Yen, chairman of the SID, said: "The global pandemic has re-newed focus on stakeholder management, sustainability reporting and tak-ing a long-term view. As companies re-assess their business models and strategic outlook, this is an opportune time to recalibrate and emerge stronger from the crisis."

Governance, transparency scores up most among companies that lagged in 2020

By Raphael Lim raphlim@sph.com.sg @RaphaelLimBT

Singapore COMPANIES that ranked lowest in last year's Singapore Governance and Transparency Index (SGTI) have seen greater improvement in this year's

greater improvement in this year's results compared to those that previously ranked higher.

The companies that placed below the 450th position in last year's study saw the greatest improvement in their scores this year, with a mean score improvement of 1.8 points. Those ranked between 301 and 450 in 2020 saw a mean score increase of

in 2020 saw a mean score increase of 1.6 points for 2021. On the flip side, companies rank-ing within the top 20 last year saw their scores dip 5.6 points this year. Those placed 21 to 150 last year fel the most, with mean scores down 6.8

Associate Professor Lawrence Loh director of the Centre for Governance and Sustainability (CGS) at NUS Business School, attributed this to "closing up" efforts of lower-ranked companies in making all-round improve-

"It is usually harder to make im-provements for the higher-ranked companies," he said, while adding that the general drop in scores for these companies is due to a multitude of factors, such as their disclosures of information or reasons in the resigna tions of directors and senior manage

And although larger companies still tend to score better, the relationship between market capitalisation and SGTI scores has also become less

and SGI1 scores has also become less pronounced this year.

For the 2021 SGI1, the mean score for companies was 68.7 points – up by 0.8 and reaching an all-time high.

Ground handler and caterer SATS retained it to perse

retained its top spot from 2020, with a score of 128 out of the maximum of a score of 128 out of the maximum of 143. Singapore Exchange jumped five positions from last year to take joint-second with Singtel, with both companies scoring 118 points.

The study noted that a common factor among these companies is their disclosure of the process and cri-

their disclosure of the process and criteria for how their board members

teria for now their board members were appraised by the committee that nominated them.

They also performed well in disclosing the fee structures of non-executive directors and having a fully independent board-level risk committee.

The three local banks remained among the top 10 finishers on the in-

"Closing-Up" effect

2020 SGTI RANKING	NUMBER OF COMPANIES	MEAN SCORE DIFFERENCE IN 2021
Top 20	19	-5.6
21-150	122	-6.8
151-300	136	-0.8
301-450	139	1.6
Beyond 450	101	1.8

OCBC rose five places to finish joint fourth with City Developments.

UOB moved up four places to finish to the places to finish. sixth. DBS fell six places to finish 10th – tied with CapitaLand and Sing Investments & Finance.

The Reits and business trusts category also saw average scores inch higher this year, rising 0.2 point to

85.
Ascott Residence Trust, which ranked third last year, claimed the top spot, scoring 115.3 out of the maximum 143 points. Far East Hospitality Trust and Ascendas Reit also rose through the score of the property of the p through the ranks to finish second and third, respectively

The study noted that these trusts The study noted that these trusts had done well in sustainability management and also in disclosing policies on the amount of funds they could borrow to invest for higher returns. The two top performers from 2020, Capitaland Commercial Trust and Capitaland Mall Trust, have merged to form Capitaland Integrated Commercial Trust, which came in 6fth in the rapiding this capital commercial Trust, which came in 6fth in the rapiding this capital commercial Trust, which came in 6fth in the rapiding this capital c

in fifth in the rankings this year. The SGTI evaluates companies

The SGTI evaluates companies based on their corporate governance practices and disclosures, as well as the timeliness, accessibility and transparency of their financial results.

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framework: board responsibilities,
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Companies are given a base score, with bonus points awarded for good practices and penalty points deducted for issues that point to poor gov-ernance. Reits and business trusts are also scored against other trust-spe cific items in addition to the BREAD



	COMPANY NAME	BASE	ADJUST-	OVERALL	OVERALL	RANK		COMPANY NAME	BASE	ADJUST-	OVERALI	OVERALL	RANK		COMPANY NAME	BASE	ADJUST-	OVERALL	OVERA
		SCORE	MENTS FOR BONUSES/ PENALTIES	SGTI 2021 SCORE	SGTI 2020 SCORE	2020	2021		SCORE	MENTS FOR BONUSES/ PENALTIES	SGTI 2021 SCORE	SGTI 2020 SCORE	2020	2021		SCORE	MENTS FOR BONUSES/ PENALTIES	SGTI 2021 SCORE	SGTI 2020 SCORE
	SATS SINGAPORE EXCHANGE	93 91	35 27	128 118	131 121	7	171 171	HEETON HLDGS INCREDIBLE HLDGS	68 67	6 7	74 74	53 76	487 145	328 328	SIN HENG HEAVY MACHINERY SUNPOWER GROUP	59 62	4	63 63	64 47
	SINGAPORE EXCHANGE SINGAPORE TELECOMMUNICATIONS CITY DEVELOPMENTS	91 93 89	25 26	118 118 115	128 125	2 3	171 171 171	INCREDIBLE HLDGS KIMLY LEY CHOON GROUP HLDGS	67 67	7 7	74 74	67 84	270 75	328 328	SUNPOWER GROUP TA CORP YINDA INFOCOMM	60 65	3 -2	63	64 68
	OVERSEA-CHINESE BANKING CORP UNITED OVERSEAS BANK		26 24	115 114 113	114 113	9 10 12	171 171	MIYOSHI NET PACIFIC FINANCIAL HLDGS	74 68	0	74 74	90 55	49 457	351 351 351	DOMMECTE UI DOC	61 61	1	62 62 62	63 43
	INGAPORE POST	79	34	113	111	12	171	QAF RIVERSTONE HI DGS	70 67	4	74 74	75 73	157	351 351	CASA HLDGS CORDLIFE GROUP EINDEC CORP	58 55	4	62	59 58
4	CEPPEL CORP SEMBCORP INDUSTRIES CAPITALAND	89 90 79 95 90 88	17 21 21	112 111 109	118	8	171 171	SP CORP	79 70	-5	74 74	80	101 145	351 351	KING WAN CORP	62 66	0	62 62	71 62
		88 90	19	109	123 123	4	171	SP CORP STAMFORD TYRES CORP WILLAS-ARRAY ELECTRONICS (HLDGS)	70 70	4	74	76	206	351	KING WAN CORP MS HLDGS NTEGRATOR INTERNATIONAL	58	-4 4	62	58
5	SING INVESTMENTS & FINANCE GREAT EASTERN HLDGS	90 84 82 84 83 86	25 26	109 109 108 107	97 95	27 30 17	185	CHINA STAR FOOD GROUP DIGILIFE TECHNOLOGIES	70 60 72 57	13	73 73 73	48 65	527 304	351 351		67 76	-5 -14	62	58 64 75 63
		84	23	107	106	17	185	ES GROUP (HLDGS)	57	16	73	65 72	206	351 351	PARKSON RETAIL ASIA THOMSON MEDICAL GROUP TUNG LOK RESTAURANTS (2000)	76 62	-11	62 62	63
	MICRO-MECHANICS (HLDGS) SINGAPORE 0&G SINGAPORE PRESS HLDGS	83 86	23 20 14	106 106 106	110 94 112	13 32 11	185 185	GALLANT VENTURE HLH GROUP JAPAN FOODS HLDG	67 67 67 60 72 71 67	6	73 73 73	75 66	157 285	351	VICPLAS INTERNATIONAL	73 56	-11	62 62	63 52 67
		92 84 81 84	14	106	112	11 24	185	JAPAN FOODS HLDG KINGSMEN CREATIVES	67	6	73	82 54	93 473	363 363	ACMA	55 64	-3	61	67 78
	DEL MONTE PACIFIC JARDINE CYCLE & CARRIAGE	81	22 24 21	106 105 105	109	24 15	185 185 185	MEGACHEM	72	1	73 73 73 73	83 47	85 532	363	CHINA INTERNATIONAL HLDGS CHINA KUNDA TECHNOLOGY HLDGS	54	7	61	59 70
	QIAN HU CORP	84	23	103	103	22	185 185	PAN ASIAN HLDGS SAKAE HLDGS	71 67	6	73 73	46	536	363 363	HONG FOK CORP	66 57	-5 4	61	102
	VICOM HONG LEONG ASIA	80 81 78 80	22 23	103 101	107	16		SHOPPER360	63	10	73 73 73	72 65	206	363 363	HOTEL ROYAL	54	7	61	92
		80	21 23	101	98 97	26 27 17 13	185 185	SINGAPORE MEDICAL GROUP VIBROPOWER CORP	66 68	5	73		304 246	363	MARY CHIA HLDGS METAL COMPONENT ENGINEERING	62 62	- 4	61 61	65 56
	TUAN SING HLDGS COMFORTDELGRO CORP HEALTHWAY MEDICAL CORP	78 83 79 86	23 17	101 101 100 100	106	17	198 198 198 198	AMCORP GLOBAL MANUFACTURING INTEGRATION TECHNOLOGY	63 76	9	72 72 72 72 72 72 72 72	83 74 72	85 174	363 363	NAM LEE PRESSED METAL INDUSTRIES XMH HLDGS	67 70	-6	61	45
	HEALTHWAY MEDICAL CORP SILVERLAKE AXIS	79	21 14	100	110 67 79	270	198	MTQ CORP NOEL GIFTS INTERNATIONAL	76 62 60	10	72	72 55	206 457	363 374	YANGZIJIANG SHIPBUILDING (HLDGS) ANNAIK	70 66 62	-5	61 60	64 74 53
ı	HAW PAR CORP	78	21	99 98	89 78	111 51 126			69 57	3 15	72	61 49	365	374 374	ACL MADINE ULDOS	74 63	-14	60	86
	CSE GLOBAL GLOBAL INVESTMENTS	78 83 79 87 85 79 85 85 81 82 77	15 19	98	105	20		SANTAK HLDGS SOUP RESTAURANT GROUP	69	3	72	66	521 285	3/4	BRC ASIA CHINA MINING INTERNATIONAL	61	-1	60 60 60	86 54 57
F	XXY-PACIFIC HLDGS SEMBCORP MARINE HALCYON AGRI CORP	87	11	98 98 98 97	88 94	20 55 32 55 21 32 64	198 206 206		69 62 63 67	10	72 71 71	68 59	254 396 157	374		60 55	0	60	6
ì	ALCYON AGRI CORP	79	18	97	88	55	206	ASIA VETS HLDGS BENG KUANG MARINE	67	4	71	75	157	374 374	NEW SILKROUTES GROUP PAN HONG HLDGS GROUP	55 69	-9	60 60	50 60
		85 81	11	96 96	104 94	32	206 206 206 206	CENTURION CORP CHASEN HLDGS	73 60	-2 11	71 71 71 71	89 87	51 62	374 382	TRAVELITE HLDGS 3CNERGY	58 65	-6	60 59	54
	SINGAPORE AIRLINES UOL GROUP GOLDEN AGRI-RESOURCES	82	14	96 96 94	94 86 81	64	206	CNMC GOLDMINE HLDGS ENGRO CORP	63	8	71	79 88	111 55	382 382	ASIAN MICRO HLDGS	61 52	-2	59 59 59	52 73
É	REX INTERNATIONAL HLDG SERIAL SYSTEM	82	12	94	88	99 55 75 38	206	FRASER AND NEAVE	60 63 70 77 65 74	-6	71	79 57	111	382	CHALLENGER TECHNOLOGIES CHINA SUNSINE CHEMICAL HLDGS	65	-6	59	86
	SERIAL SYSTEM STARHUB	82 82 80	11	94 93 93	84 93	75 38	206 206	FRENCKEN GROUP JAPFA	65 74	-3	71 71 71	57 82	424 93	382 382	CHINA YUANBANG PROPERTY HLDGS CHOO CHIANG HLDGS	65 58 61 54	-2	59 59 59	86 64 80
ı	AD EAST ODCHARD	76	16	92		41	206	MUDA	74	-3		92	41	382		54	5	59	80 53
	HAP HOE PENGUIN INTERNATIONAL	76 70 74	18	92 92 92	92 74 84	174 75	206 206 206 206 206 206 206	MATEX INTERNATIONAL MSM INTERNATIONAL OXLEY HLDGS	63 64 75 64 64 61	7	71 71 71	75 57	157 424	382 382	F J BENJAMIN HLDGS FUXING CHINA GROUP GLOBAL PALM RESOURCES HLDGS	61 56	3	59 59	54
		76 79 82	16 13	92 92 92	66		206		75 64	7	71 71		304	382		58	1	59	54 55 55
	THE TRENDLINES GROUP UNITED GLOBAL DLAM INTERNATIONAL	82	13 10 23	92	74 88 95	174 55 30	206 206 206	SINGAPORE SHIPPING CORP TIONG WOON CORP HLDG	64	7 10	71 71 71	79 73 47	111 191 532	382 382	MAGNUS ENERGY GROUP SECOND CHANCE PROPERTIES	73 63	-14	59 59	58
		74	17	91 91 90 90	95 73 72 97	191	206		61	10	71	70 70	231	382	YHI INTERNATIONAL ANCHUN INTERNATIONAL HLDGS	66	-7	59	61
	PROPNEX SINGAPORE TECH ENGINEERING	68 74 79 80	11	90	72 97	206 27	206 206 224	VZY CORP FUII OFFSET PLATES MANUFACTURING	61 68 62	3 8	71 71 70	79	231 231 111	396 396		58 58	0	58 58	50 56
		83	7 21	90	94 64	32				-3	70	63	344	396	DUTY EDEC INTERNATIONAL	55	3	58 58	63
(PENTAL COMP Q & M DENTAL GROUP (S) TELECHOICE INTERNATIONAL	84	5	90 89 89	73	323 191	224 224 224 224	INDOFOOD AGRI RESOURCES KORI HLDGS KOYO INTERNATIONAL	68 70 55	0	70	63 74 74	174 174	396 396	GYP PROPERTIES JEP HLDGS	55 61	-3	58	46
		83 68 84 81 78 79 83	11	89	66 71	285	224		68	15	70 70 70 70 70 70 70	67		396 396		73 69	-15 -11	58 58	61
۷	WILMAR INTERNATIONAL	79	10	89 88	71 78	126	224 224 224	QT VASCULAR RAFFLES INFRASTRUCTURE HLDGS	73	-3	70	59 56	270 396 437	396	PACIFIC STAR DEVELOPMENT SUNRISE SHARES HLDGS	69 59	-11	58 58 57	71
F	OSMOSTEEL HLDGS IRST RESOURCES	80	8	88	85 94	70 32	224		61	9	70	56	437	404	ACESIAN PARTNERS ALLIANCE HEALTHCARE GROUP	60 56	-3 1	57	68 51
u	IRST SPONSOR GROUP HN	73 81	15	88 88 88	94 86 76	32 64 145	224 224 224	SHENG SIONG GROUP SINGHAIYI GROUP	73 78 61 70 70 60	0	70 70 70 70	56 67 73	270 191	404 404	ALLIANCE HEALTHCARE GROUP ATLANTIC NAVIGATION HLDGS (S) AZEUS SYSTEMS HLDGS	56 71 57	-14 0	57 57 57	6
p	BUCITED CUBB	80 73 81 81 66 74 73	7 22	88	59	396	224	SUNTAR ECO-CITY	60	10	70	35	570 536	404 404		54	3	57 57 57	6
T	INGAPURA FINANCE LV HLDGS OUSTEAD PROJECTS	74	14 14	88 88	88 76	55 145	237	BROOK CROMPTON HLDGS CHINA EVERBRIGHT WATER	65	4	70 69	46 72	206	404	CPH HEATEC JIETONG HLDGS	54 51	6	57	8
		73 82	14	87 87 87 87	85	70 62 191 111	224 237 237 237 237 237 237		69 65 61 61	8	69	83 75	85 157	404		62 54	-5 3	57	
H	ANWELL HLDGS UE LIPPO HEALTHCARE	82 72 69 74	15 18	87	87 73	191	237	CSC HLDGS FU YU CORP	65 72	4	69 69	56 84	437 75	404 404	JB FOODS KENCANA AGRI KEONG HONG HLDGS	59 69	-2 -12	57 57 57	75 67 57
		74	13	87	79 71	216	237		59 59	10	69	61	365	404		58	-1	57	6
P) A	AN-UNITED CORP SIAN HEALTHCARE SPECIALISTS	78 76 76	10	87 86 86	76 80 78	145 101	237 237 237 237 237 237 237 237	HIAP TONG CORP INTERNATIONAL CEMENT GROUP KARIN TECHNOLOGY HLDGS	67	10	69 69 69	59 74	396 174	404 404	NO SIGNBOARD HLDGS SHEN YAO HLDGS ADVANCED SYSTEMS AUTOMATION	64 61	-7	57 57 57	58
	VARGA ANYAN TREE HLDGS	76	10	86	78		237	KARIN TECHNOLOGY HLDGS MARCO POLO MARINE	68	1	69	74 80	174 101 487	418 418	ADVANCED SYSTEMS AUTOMATION BIOLIDICS	73 59	-17		6
N	ATURAL COOL HLDGS ECLAIMS GLOBAL	85 68 72 82 83 73 72 69 67	18	86 86 86	92 81	41 99 157	237	MINITCHAMPS PRESCHOOL	66 71 67	-2	69 69 69	53 74	174	418	CFM HLDGS	56 57	-3	56 56 56	7
		72	14 A	86 86	75	157	237	MM2 ASIA PLATO CAPITAL	67	2 5	69	79 60		418	COLEX HLDGS		-1	56	6
Y	EO HIAP SENG ICO HLDGS INC.	83	3	86 86	91 73 64	191	237 237 237	POWERMATIC DATA SYSTEMS SINGAPORE REINSURANCE CORP ST GROUP FOOD INDUSTRIES HLDGS	61 63	8	69 69	52 67	497 270 487	418	FRAGRANCE GROUP GREEN BUILD TECHNOLOGY INFORMATICS EDUCATION	57 64	-1	56 56	6
		72	13	85	75	323 157	237	ST GROUP FOOD INDUSTRIES HLDGS		6			487	418 418	INFORMATICS EDUCATION		-8	56 56	5.
Si	AMKO TIMBER SS ENERGY EALTHBANK HLDGS	69	16	85 85 84 84	75 67 60	270 383	237 237 237		63 71 69	6	69 69	73 67 66	191 270	418 418	TTJ HLDGS THAI BEVERAGE PUBLIC CO	58 70 57	-2 -14	56 56	6
Н	EALTHBANK HLDGS	68	16	84		536	237	Y VENTURES GROUP YING LI INTERNATIONAL REAL ESTATE	69	0	69	66		428	CREDIT BUREAU ASIA	57	-2	55	
		76 71	12	84	86 75 78	64 157	256 256	AEM HLDGS ASTI HLDGS	66 71	-3	68 68	89 74 77	51 174 139	428 428	DUTECH HLDGS HOCK LIAN SENG HLDGS	58 49	-3 6	55	6
4	LISET INTERNATIONAL JOXIN Q & M DENTAL GROUP VI-TECH ELECTRONICS	76 71 70 75 72 71 73 82 76 72 66 71 71 73 67 72 73	13	84 83 83 83	78		256 256 256 256 256 256 256 256 256 256	ASTI HLDGS BUKIT SEMBAWANG ESTATES CHEUNG WOH TECHNOLOGIES	66 71 62 64 71 54	6	68 68 68	77 69	139 246	431 431	HOCK LIAN SENG HLDGS ADDVALUE TECHNOLOGIES AMOS GROUP	61 56	-7	55 55 54 54	5
15	EC HEALTHCARE	72	11	83 83	92 79 75 72	41 111 157	256	DELFI EDITION	71	-3	68	85 64	70 323	431 431	FORISE INTERNATIONAL GCCP RESOURCES	54	-2	54	6
	NETRO HLDGS OILBUILD CONSTRUCTION GROUP	71	12 10	83	75		256	EDITION HONG LEONG FINANCE	54 59	14	68 68 68	64	323	431		75 57	-21	54 54 54	7
		82	1	83	72	206	256		65	3	68	99 65	304	431	IPS SECUREX HLDGS KOH BROTHERS GROUP	56	-2	54	7.
E	DW HLDG UROSPORTS GLOBAL	72	10	82 82	72 85 71 52	206 70 216	256	JASON MARINE GROUP MULTI-CHEM	64	6	68 68	70 73	231 191	431		53 55	-1	54 54 54	
		66	16	82 82 82	52 70	497 231	256	NEW WAVE HLDGS PHARMESIS INTERNATIONAL	55	13	68	61 45	365 543	431	TRANSIT-MIXED CONCRETE COSCO SHIPPING INTERNATIONAL (S) CO	57	-3 -7	54 53 53	5 5
H	SH CORP AFARY HLDGS ERA TELECOMMUNICATIONS	71	11	82 82	70 70 88	231 55	256	SPINDEX INDUSTRIES STARBURST HLDGS	58 63	10	68 68	53 55	487 457	440 440	COSCO SHIPPING INTERNATIONAL (S) CO DUKANG DISTILLERS HLDGS GRP	60 54 58	-1	53 53	5
C	LD CHANG KEE	67	15	82	74 84	174 75	256	TIONG CENG HI DGC		-3	68	63 46	344 536	440	HL GLOBAL ENTERPRISES ICP	50	-5	53 53	7
S	LD CHANG KEE INARMAS LAND ITRA HLDGS (INTERNATIONAL)	72	10	82 82 82	84 59	75 396	256 256 272	VIVIDTHREE HLDGS BRITISH AND MALAYAN HLDGS	71 61 60 64	7 7	68 68 67 67	46 72	536 206	440		49 49	4	53 53	4
		69	13	82		126	272		64	3	67	72	206	440	OUHUA ENERGY HLDGS PAVILLON HLDGS	60 46	-7	53 53	- 4
V	HAKRAL CORP ALUEMAX GROUP	69 81 69	13	82 82 82	78 84 56	126 75 437	272 272 272	FORTRESS MINERALS HS OPTIMUS HLDGS	63 67	0	67	65 66 78	304 285	440 448	FIGTREE HLDGS	50	7 2	52	7
		68 69 71 63	13	81 81	71 68	216	272 272 272 272 272		64	3	67 67 67		126 111	448	SYSMA HLDGS WILTON RESOURCES CORP	54 66	-2 -14	52	5
G	LOBAL INVACOM GROUP P INDUSTRIES DVANCER GLOBAL	71	10	81 80	61 80	254 365	272	NEW TOYO INTERNATIONAL HLDGS PACIFIC CENTURY REGIONAL DEVELOPMENTS RAFFLES EDUCATION CORP	61	-2	67	69 38	246	451	BUMITAMA AGRI	58 59	-14	52 51	7
		63	17	80	80 77		272	SUNMOON FOOD CO	66	1 2	67	38 55	566 457	451	CH OFFSHORE ENVICTUS INTERNATIONAL HLDGS	52	-8 -1	51	
B	AKER TECHNOLOGY OUSTEAD SINGAPORE	77 78 71	2	80 80 80	77 82 77	139 93 139	272 272 272	TIH VERSALINK HLDGS	65 59 63	8	67 67 67 66	55 55 65	457	451	KHONG GUAN KOH BROTHERS ECO ENGINEERING	50	1	51 51	5 5
		68	12	80	83	85			66	0	66	65	304 270	451 451		50 57	-6	51	4
G	EO ENERGY RESOURCES AST CORP	68 66 79 71 75 76 77	14	80 80	93 80	38 101	283 283	CLEARBRIDGE HEALTH DATAPULSE TECHNOLOGY ENVIRO-HUB HLDGS		1 3	66 66	70 63	231 344	451 458	TYE SOON BH GLOBAL CORP	61 55	-10	51 50	6
K	OP HT HI DOS	71	9	80	86 80	64	283		65 63 57 67	9	66	56 67		458 458	GLOBAL DRAGON HENGYANG PETROCHEM LOGISTICS	49 54	1	50 50	7.
U	HT HLDGS UMINOR FINANCIAL HLDGS CEAN SKY INTERNATIONAL	76	4	80	69	246	283 283 283	GKE CORP HC SURGICAL SPECIALISTS HWA HONG CORP	67 60 63	-1	66 66	67 64 74	270 323 174	458	THE PLACE HLDGS	63	-4 -13	50 50 49	7
	AMUDERA SHIPPING LINE	77	3	80	66	285 145	283	LIAN BENG GROUP		3 4	66	65	304	462 462	ASIATIC GROUP (HLDGS) CHEMICAL INDUSTRIES (FAR FAST)	58 58	-9	49	6
S	HS HLDGS	72 74	6	80	76 61 57	365 424	283 283	MEDTECS INTERNATIONAL CORP	62 59	4	66	55 67	457 270	462 462	HOE LEONG CORP	46	3	49	6
u	NUSUAL YONG FONG INDUSTRIES	69	11	80	67	270	283	POLARIS	66	ó	66	58	412	462	IPC CORP MANHATTAN RESOURCES	51 56	-2 -7	49	5
E	ABCHEM CHINA IEDI LIFESTYLE	68 76 71 63 72 72 69 68 69 72 70 71 65 68 69 72 70 71 65 68 69 72 70 71 65 68 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 72 70 71 65 69 69 69 72 70 71 65 69 69 69 69 69 69 69 69 69 69 69 69 69	11 3	79	68	254 111	283 283 283	PSL HLDGS SLB DEVELOPMENT SOUTHERN PACKAGING GROUP	70 62 59 62 63 67 64 67 67 64 66 67 64 67 64 65 67 68 67 68 67 68 67 68 67 68 67 68 67 68 67 68 68 67 68 68 68 68 68 68 68 68 68 68 68 68 68	-4 4	66	61	365 365 216	462 462	MERMAID MARITIME PUBLIC CO PNE INDUSTRIES VIKING OFFSHORE AND MARINE	52 48	-3 1	49 49 49	8.
	EL (HLDGS)	71	8	79 79 79 79 79 79 79 79 79 79 79	68 79 63 62 53 74	344	283	SOUTHERN PACKAGING GROUP	59	7	66 66 66	61 61 71 66 52 39 54 73 78 57	216	462	VIKING OFFSHORE AND MARINE	52 48 51 58 55 51	-2	49	8 3 7 5 6 8
Si	KH GLOBAL ARINE TECHNOLOGIES	63 72	16 7	79	62 53	357 487	283 283 279 279 279 279 279 279 279 279 279 279	TOP GLOBAL UOB-KAY HIAN HLDGS	62	3	66	52	285 497 562 473 191 126 424	462 471	WORLD PRECISION MACHINERY ACCRELIST ADVENTUS HLDGS	58 55	-9 -7	49 48 48	6
SI	ARINE TECHNOLOGIES LKROAD NICKEL PACKMAN ENTERTAINMENT GROUP	72	7	79	74	487 174 126	299	UOB-KAY HIAN HLDGS AEI CORP GOODLAND GROUP	67	-2	66 65 65 65 65	39	562 473	471 471 471	ADVENTUS HLDGS REVERLY ICG	51	-3 -3	48	5
		65	14	79	78 69 76 84	126 246 145	299	GOODLAND GROUP ISETAN IS) NORDIC GROUP ONEAPEX SINGAPORE MYANIMAR INVESTCO SINGSTAR PEC HLDGS TRICKLESTAR TRICKLESTAR TRITECH GROUP	67	-2	65	73	191	471 471 475	BEVERLY JCG HAI LECK HLDGS ANNICA HLDGS	51 57 60	-9	48 48 47 47	6 6
V	CPLUS HINA AVIATION OIL (S) CORP	72 69	7 9	79 78	76 84	75	299 299	NUNDIC GROUP ONEAPEX	67	-2 1	65 65	78 57	126 424	475			-9 -13 -15	47	
C	IVMEC COWISE HLDGS JM CHANG HLDGS	66	12	78 78	83 78 65	85 126	299	SINGAPORE MYANMAR INVESTOO SINOSTAR PEC HI DOS	71 67	-6	65 45	62	357	475 475	JASPER INVESTMENTS LY CORP MC PAYMENT	52 49 54	-5 -2	47	7.
L	IM CHANG HLDGS	65	13	78	65	304	299	TRICKLESTAR	64	1	65 65 65	62 68 57 78	357 254 424 126	475	MC PAYMENT	54	-2 -7 -14	47 47 47 47 47 47 46	6
		72 67	6	78 78	59 66 60	396 285	299 299	TRITECH GROUP YONGMAO HLDGS ACROMEC	66	-1 -2	65 65	78 64	126 323	475 475		61 48 44	-14	47	7
T	OON LIAN HLDGS AI SIN ELECTRIC ANLORD LAND GROUP	69	9	78	60	285 383 412	309	ACROMEC ASIAPHOS	64	0	64	61	323 365 323	482 482	SIM LEISURE GROUP HG METAL MANUFACTURING KIM HENG OFFSHORE & MARINE HLDGS	44	2 -2	46 46	6
		69	8	77	58 56 74 84	437	309	A SOAIIC AEDOSDACE	62	2	64	64 61 64 57 77 68	424	482	KIM HENG OFFSHORE & MARINE HLDGS LASSETERS INTERNATIONAL HLDGS OCEANUS GROUP	47	-1	46	5
	EH HLDGS EDINEX	67 57	10 20	77	74 84	174 75	309 309	BOLDTEK HLDGS CHINA HAIDA FAR EAST GROUP	55 61	9	64	77 68	139 254	482 486	OCEANUS GROUP HOSEN GROUP	63 45	-17 0	46 46 45	5 5 5 5 5 5
м	ETECH INTERNATIONAL	68	9	77	39	562	309	FAR EAST GROUP	56	8	64	68	254	487	HOSEN GROUP ASIA-PACIFIC STRATEGIC INVESTMENTS	50	-6	44	5
N	IPPECRAFT	72 70	5 7	78 78 78 78 78 78 77 77 77 77 77 77 77 7	39 70 58	231 412	309 309 309 309	GOLDEN ENERGY AND RESOURCES GRAND BANKS YACHTS JADASON ENTERPRISES	58 61	6 3	65 64 64 64 64 64 64 64	68 70 94 56	254 231 32 437	488 488	HOTEL GRAND CENTRAL NUTRYFARM INTERNATIONAL	46 56	-3 -13	43 43	5
TE	EC EHO INTERNATIONAL INC	69	8	77	64	323	309			6	64	56	437	490		44	-2	42	6
Al	ALUETRONICS HLDGS - GLOBAL SPEN (GROUP) HLDGS	64	12	76	66	231 285	309	KOUFU GROUP	69	-5	64	74	174 174 457	491 491	CREATIVE TECHNOLOGY FOOD EMPIRE HLDGS KITCHEN CULTURE HLDGS	46 49	-5 -8 -21	42 41 41	4
		65	11 8	76 74	64 70	323	309	KTMG POLITIV PROPERTIES	57	7 7	64	55	457	493			-21 -7	40 30	7
H	UATIONG GLOBAL YPHENS PHARMA INTERNATIONAL	69	7	76	64 70 66 64 70 76 56	231 145	309 309 309 309 309 309	PROGEN HLDGS THE STRAITS TRADING CO	67 69 57 57 60 63	4	64	74 74 55 55 60 65	383 304	495	HRNETGROUP OSSIA INTERNATIONAL	46 50 49	-7 -12 -11	40 39 38 38	6 5 4 7 5 8 3
		72 70	6	76	56 91	437	309		63	-4	64	65	304 254	495		49 53	-11 -15	38	3
м	DR CWA HI DOS ASIA	71	5	76	89	46 51	309 309 309 309	WEE HUR HLDGS	60	4	64 64 64 64 64 64 64 64	63	254 344 231 497	498 498	BUND CENTER INVESTMENT WORLD CLASS GLOBAL	53 43 57 62	-7	36	6
S	IDR IOYA HLDGS ASIA IN GHEE HUAT CORP	69	11 7	76	91 89 78 55 73 71 65	126 457	309	WEE HUR HLDGS ZHENENG JINJIANG ENVIRONMENT HLDG CO ZHONGXIN FRUIT AND JUICE	56	8	64	68 63 70 52 56 65	497	500		62	-15 -7 -21 -27 -26 -15 -32	38 36 36 35 35 35 35 34	5
S	IN MILE HOND HE HOUR GLASS IANJIN ZHONG XIN PHARMACEUTICALS GROUP	63	13	76 74	73	191 216	328	ABR HLDGS ABUNDANCE INTERNATIONAL ARION ENTERTAINMENT SINGAPORE	57 54	6 7	63 63 63	56 45	437 304 424	Enn	OIO HLDGS RENAISSANCE UNITED ASPIAL CORP	61 50 66	-26 -15	35	4
TI	ANJIN ZHONG XIN PHARMACEUTICALS GROUP	69 71	S	76	65	304	328	ARION ENTERTAINMENT SINGAPORE	58	5	63	57	424	500 503	ASPIAL CORP	66	-32	34	6
		73	3 5	76 76	65 66	304 285	328 328 328 328 328 328 328		66	-3 -2	63	65 85	304	503	DISA LION ASIAPAC TEE INTERNATIONAL	49	-15 -7 -31	34 34 34	33 68 60 58 41 64 66 66 66
A	IMS HLDGS P OIL INTERNATIONAL RAND VENTURE TECHNOLOGY	71 63	12	75 75	68	285 254 323	328	CHIP ENG SENG CORP CHUAN HUP HLDGS DARCO WATER TECHNOLOGIES	54	9	63 63	63	70 344 270	503 503 507	TEE INTERNATIONAL	41 65	-31	34	69
U	RAND VENTURE TECHNOLOGY DW KENG HUAT (S) VERSEAS EDUCATION	60	15	75	65	323 304 323	328		63	0	63	73	270 191 157	508	CAPTII SINOCLOUD GROUP	36 65 44	-3 -33 -13	33 32 31	4
		66 60 69 74	6	76 76 76 76 76 76 76 76 76 76 75 75 75	65 66 68 64 65 64 71	323 216	328 328 328 328	IMPERIUM CROWN JUBILEE INDUSTRIES HLDGS	68 60 64 56 57 56 58 66 65 54 72 63 59 59	4 4	63 63 63	85 63 67 73 75 59	157	509 509	BLUMONT GROUP BROADWAY INDUSTRIAL GROUP			31 31	5 4 9 5
e	AMUDALOV AEDOCOL	65	10	75	75	157 191	328		65	-2	63	52	396 497	511		37	-18 -8 -20		3
S	ING HLDGS INGAPORE LAND GROUP	65 64 69 61	11 6	75 75 75 75 75 75 75	75 73 54 54	4/3	328 328 328 328	LUXKING GROUP HLDGS MAXI-CASH FINANCIAL SERVICES CORP MONEYMAX FINANCIAL SERVICES	65 54 59	-2	63 63 63	52 59 71 65	396 216 304	511 511	LIFEBRANDZ USP GROUP	37 49 57		29 29 29 28 26 23 18	3 5 2
s	TD 100 0000	61	14	75	54	473			59	4	63	65	304	514		58	-30 -13 -19	28	3/ 42 5/ 5/
S'	VT SENG DACKACING CROSS			/5	45	343	328					16	140	515					47
S'	TRACO CORP AT SENG PACKAGING GROUP INITED OVERSEAS INSURANCE COMBINE WILL INTERNATIONAL HLDGS	70 68 75 71	7	75 74	45 90 64	543 49 323	328 328 328	OKP HLDGS PS CAPITAL HLDGS	69 64 60 55 65	-1	63 63	76 75 48	145 157 527	516 517	HOR KEW CORP JIUTIAN CHEMICAL GROUP AGV GROUP	39 42 64	-19 -46	23	54

11. Abbreviations: CO - COMPANY; CORP - CORPORATION; HLDG - HOLDING; HLDGS - HOLDINGS; PTE - PRIVATE; S - SINGAPORE.

2. Sult List 3 assessed companies design on their an intelligence sort invalidation from the 2007 reasonably from 15, 240.1.

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Source: NUS Business Scho



Picking stocks: add governance assessment for a complete picture

IN evaluating whether to buy a stock, investors might typically study the company's past profit and loss statements and balance sheets, comparing the numbers with others in the same sector.

Some investors combine this with technical analysis, which is the study of price charts to try and identify patterns that can aid in predicting the market's direction. These approaches have gained widespread acceptance and have probably worked reasonably well for many investors. However, there is another less-taught dimension to selecting investments that is equally important and should form part of the evaluation process – one that relies on the undeniable logic that a company is only as good as the people who run it.

This is the governance approach to investing, which is based on the notion that well-governed companies are less likely to collapse because of fraud or some other wrongdoing. Furthermore, companies that are well-governed and conduct their affairs with integrity are more likely to have better market reputations which in turn could positively impact their financial performance.

One easily available approach to screening companies according to governance criteria is to look at the GTI score that appears on the extreme right column of the Singapore Exchange's free stock screening tool on its website. GTI stands for the Singapore Governance and Transparency Index, which is a collaboration between CPA Australia, NUS Business School's Centre for Governance and Sustainability, and the Singapore Institute of Directors.

The SGTI score has two components: the base score and an adjustment for bonuses and penalties. The base score contains five domains: board responsibilities (35 points), rights of shareholders (20 points), engagement of stakeholders (10 points), accountability and audit (10 points), and disclosure and transparency (25 points).

Investors would note that the highest weightage goes to an assessment of the board. This makes sense since a company's culture and conduct are set by its senior officers. In this domain, the board is assessed according to many factors, including size, degree of independence, how its directors are appraised, how often they meet, whether it has a diversity policy, and how directors are selected. Disclosure and transparency has the second highest weightage, and among the considerations here are the quality of annual reports, disclosure of interested party transactions, and timeliness of the release of results.

Shareholders' rights looks at how well companies treat their shareholders. The factors include dividend policies, opportunity to ask questions at meetings and to vote on remuneration issues, and how the company deals with conflict of issues. Bonus points can be awarded for factors such as whether the company discloses information on the succession planning for the board and senior management, whether it has a board-level risk committee comprising independent directors, and whether it has a policy to prevent non-executive directors from selling stock prior to leaving the company. And penalties are meted out for, among other things, frequent turnover of senior management, earnings restatements, or if independent directors hold multiple positions.

Familiarising oneself with the SGTI framework will help investors assess firms on the quality of management. Using it to complement the traditional approaches of fundamental and technical analyses should give a complete picture of how suitable a company is as an investment.