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## \$6m fund launched for evidence-based social solutions

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A \$6 million fund has been launched to support social solutions, from helping former offenders or people with disabilities to be business owners, to bringing neighbours together to brainstorm ideas for their community.

On Wednesday, the Tote Board committed the sum over three years, to partner with the Lee Kuan Yew Centre for Innovative Cities (LKYCIC) and the Institute of Policy Studies (IPS) to support such solutions that are action-oriented and evidence-based.

Half will be channelled to support the new Future-Ready Society Impact Fund, which will bring together community partners from the public and private sectors to come up with new solutions.

LKYCIC's chair, Professor Cheong Koon Hean, said: "The multi-

year collaboration will really enable us to learn by doing, because it will build upon the research, build upon the test-bedding in order to improve the interventions."

Explaining some of the ideas in the pipeline, Dr Justin Lee, senior research fellow and head of the Policy Lab at IPS, listed an inclusive business incubator to allow groups such as former offenders and people with disabilities to run their own businesses; residents engaging in participatory budgeting to improve their communities; and forming discussion groups with people who disagree with each other to find consensus on contentious issues.

Prior to the launch of the fund, Senior Minister and Coordinating Minister for Social Policies Tharman Shanmugaratnam spoke about social cohesion at a dialogue moderated by LKYCIC Professor and Ambassador-at-Large Chan Heng Chee.



Senior Minister and Coordinating Minister for Social Policies Tharman Shanmugaratnam spoke about social cohesion at a dialogue moderated by LKYCIC Professor and Ambassador-at-Large Chan Heng Chee. PHOTO: LIANHE ZAOBAO

Mr Tharman called for more to be done to strengthen trust among Singaporeans, especially at the neighbourhood level.

He cited an IPS World Values Survey in 2021 which found that 22 per cent of people in Singapore did not trust others at the neighbourhood level. Yet, for trust in people in general, about 34.6 per cent of respondents in Singapore said most people can be trusted, which ranked similarly to other countries including Thailand, Japan and South Korea.

"What we've achieved at Singapore is something of an oddity; this peace, but also just the fact that

people get along quite well together.

"But we should do even better, and that data at the neighbour-hood level is suggestive of how much better we can do... starting from young all the way up," he said to the audience of about 300 people from the social service sector at

Gardens by the Bay.

Asked by a participant how people can normalise conversations on failure, Mr Tharman said that nothing is actually completely lost when one fails at something, as one would develop skills in that particular area and build resilience.

"Let's make the most of developing resilience in all its different ways. It doesn't mean leaving people to fend entirely for themselves," he said, adding that he was supportive of government and community schemes, and that there should be more extensive mentorship by the business community.

When asked how mutual support and collaboration can thrive in an environment where competitive values are promoted, he said: "In Singapore, we've overdone... the sharp edge of meritocracy.

"We're now moving towards a broader meritocracy, where we recognise many different merits and skills and talents.

"We're moving towards a more continuous meritocracy, where it's not just the grades you earned early in life, but it's that constant upgrading and ability to contribute with new skills through life that is recognised. (It's) still a meritocratic framework, but we're bonding it and extending it through life."

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